

Endorsed On 26 November 2024

**DOUNREAY STAKEHOLDER GROUP BUSINESS MEETING****Minutes of DSG Business Meeting held on Tuesday 12 November 2024 at 0900 via MS Teams.**

<b>Present:</b> Cllr Struan Mackie	DSG Chair
David Alexander	DSG Vice-chair & Socio Economic sub group chair
Gillian Coghill	DSG Site Restoration sub group chair
Peter Faccenda	DSG Socio Economic sub group deputy chair
Roger Saxon	DSG Site Restoration sub group deputy chair
Dawn Clasper	DSG Minute Secretary
David Calder	NRS Dounreay Head of Sustainability & Socio Economics

**1. WELCOME & APOLOGIES**

Cllr Struan Mackie welcomed everyone to the meeting. He also welcomed David Calder, NRS Dounreay Head of Sustainability & Socio Economics who would be presenting the NRS Sustainability Strategy.

Apologies have been received from Tina Wrighton.

**2. NRS SUSTAINABILITY STRATEGY**

David Calder thanked the business meeting for their time, he noted that a primary driver for the new strategy was to align the Dounreay and Magnox existing but separate strategies.

He emphasised the opportunity to unify these strategies into a single document, addressing emerging sustainability initiatives and legislation from government(s) and communities as well as employee feedback from the estate wide Peakon survey.

**Key Points:**

- **Benchmarking and Objective Setting (May-July):** Conducted benchmarking and objective setting by analysing external companies that are leaders in their field. Performed SWOT horizon scanning to identify what issues are = material to the business and what issues NRS business is material to.
- **Strategy Development (Aug-Sept):** Developed the strategy content and began consultations with the business and executives in October. Received positive and constructive feedback on the draft document, with strong support for the principles.
- **Strategic Priorities:** The strategy was divided into three areas: business operations, environment, and community engagement. Emphasises the need for responsible decommissioning in harmony with the community.
- **Strategic Objectives:** Identified 15 objectives significant to the business and stakeholders, each with a narrative explaining their importance. These objectives will be integrated into practice across the business.

Peter Faccenda noted that this was very comprehensive, and target setting was key, and he asked how the metrics and the rational on how to get to them was being developed including how Focus North would feed into these metrics.

Endorsed On 26 November 2024

Cllr Struan Mackie noted there he was happy with the thread and that there is nothing from a stakeholder perspective that appears to have been omitted. Cllr Mackie noted that they are in a beneficial position as they have been kept informed with updates and as this is consolidated and presented as a big scope of work he hopes dialogue will continue to ensure the terminology and messaging is consistent.

David Calder explained that through October they consulted with the NRS Executive and the Dounreay Leadership Team (DLT) and are now continuing with wider stakeholder consultation. The current timeline is to finalise the document in January 2025.

In a wider context they are hoping to introduce some governance on the target setting process to ensure they are set with a focus on the delivery of sustainable outcomes.

The team has reached out across other functions developing strategies to ensure alignment with themes and language.. The ambition is to have business targets driven through programme and functional objectives.

Cllr Struan Mackie thanked David Calder for this presentation and noted the point made that the value in this exercise is not in the document, it's the actions and outcomes this document drives.

Peter Faccenda noted that the integration of different strands of work is what will make this an impactful and sustainable strategy. Aligning the different viewpoints and disciplines is very positive and good that NRS Dounreay have a key role leading on this.

Roger Saxon noted that the proof is to identify what you would have done differently without the strategy and getting this across to people what will change. David Calder responded that we are learning, and this is what we are doing and change how we do things. There is now an obligation to report to the Taskforce for Climate Related Disclosure (TCFD) we have to identify our strategies, metrics and other items that we will have to report on in the future. There is a legislative lever that we can't ignore we will be held to account, so we have an opportunity now to hold ourselves to account.

### **3. MINUTES OF LAST MEETING**

Cllr Struan Mackie noted that the minutes of the last meeting – DSG/BM(2024)M013, 29 October 2024 – were endorsed by members. Members agreed this was a true reflection of the meeting. These would now be circulated to all DSG members for their information.

### **4. ACTION STATUS**

Dawn Clasper noted there were a small number of ongoing actions. Discussion focused on:

- DSG/SRSG(2024)M03/A001: Gillian McArthur to find out the timescale for the asset intervention work associated with the PFR reactor hall roof and west wall

Endorsed On 26 November 2024

repairs: **Complete:** A programme of work has been developed and contractors have been appointed. On site works are scheduled to take around nine months and will start in November 2024, although they will be subject to weather conditions.

## **5. DSG PUBLIC MEETING**

Cllr Straun Mackie noted that a draft agenda for the public meeting has been provided to the membership for approval. Dawn Clasper noted that there was a tentative slot for the spend review. It was agreed by the business meeting members present that this was pertinent to the DSG, but the information may not be available at this time. It was agreed to have an introduction to David Wilson the new MD.

## **6. ANY OTHER BUSINESS**

The following was raised:

- Cllr Struan Mackie noted that he would no longer attend the Annual Conference of Social Value due to travel arrangement.
- Cllr Straun Mackie noted that DSG(2024)C015 had been sent to the Chair of the Caithness Area Committee and they have appointed a new representative Cllr Raymond Bremer, and they have also names substitutes Cllr Matthew Reiss and Cllr Jan McEwan.
- Dawn Clasper noted that the DSG Business meeting member would meet the new MD on the 19 November, and they also have a lunchtime meeting with the wider Dounreay Leadership Team in the 20 November on site.
- David Alexander noted that he had spoken to David Broughton, and he has asked to join the socio economic sub group

## **7. CLOSE**

There being no further business, Cllr Struan Mackie thanked everyone for their input and formally closed the meeting.

Cllr Struan Mackie  
**DSG Chair**  
**15 November 2024**

---

## **ACTIONS ARISING FROM THIS MEETING**

No action arising from this meeting.